"CREATING EXCELLENCE"

GOVERNMENT OF PAKISTAN
MINISTRY OF PLANNING, DEVELOPMENT AND SPECIAL INITIATIVES
PAKISTAN PLANNING AND MANAGEMENT INSTITUTE (PPMI)
PPMI Complex, Street. No. 1, Sector H-8/1, Islamabad. **Tel: 051-9269883 Fax: 051-9269882**
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No.2(27-A)PPMI/PD/2026-27 Islamabad, the 25th August, 2026

SUBJECT: **TRAINING COURSES FOR 2ND QUARTER (OCTOBER - DECEMBER) 2026-27**

Dear Sir/Madam, السلام عليكم

Pakistan Planning and Management Institute (PPMI), Ministry of Planning, Development and Special Initiatives, Government of Pakistan invites nominations of suitable officers in BPS-17 and above working on relevant assignments for the following courses to be organized during **2nd Quarter (October - December) 2026-27.**

S. No.	Course Name	Course Date
1	Blue Economy in the Age of Artificial Intelligence (AI): Harnessing Data & Intelligence for Sustainable Growth	14 - 16 October, 2026
2	Development of Key Performance Indicators	21 - 23 October, 2026
3	Embedding AI in Project Appraisal and Risk Management	28 - 30 October, 2026
4	Climate Change & Sustainable Development	4 - 6 November, 2026
5	Primavera (Project Management Software)	11 - 13 November, 2026
6	Manual for Development Projects	16 - 20 November, 2026
7	Budgeting & Financial Management in Public Sector	25 - 27 November, 2026
8	Complete Project Cycle Management	7 - 11 December, 2026
9	Emerging Trends in Project Management: The Inevitable Role of Artificial Intelligence (AI)	16 - 18 December, 2026
10	Leadership in Public Sector	22 - 24 December, 2026

2. It is clarified that no fee is charged from the Government officers. However, other expenditure to be incurred on travelling, boarding and lodging etc. of participants will be borne by the nominating Ministries/ Divisions/ Departments/Organizations.

3. The nominations of relevant officers along with brief CV (one page) of the nominee(s) must reach PPMI at the earliest and no later than **(07 days)** before commencement of the training course through concerned Ministries/ Divisions/Departments/Organizations. In case, more than one nominations are to be made for a training course by an organization, it must be clearly indicated as **Principal and Alternate Candidate.**

4. Please also ensure that necessary **telephone contact number (including Mobile Number) and Fax/Email ID of nominee(s)/nominating agency and controlling officer** are given in the covering letter enabling PPMI for prompt communication with the concerned. Brief contents of the training courses are overleaf in case of any clarification regarding it **Mr. Waqar Muhammad, Training Coordinator, PPMI may be contacted at ppmicoordinator@gmail.com and on Ph: 051-9269883.**

5. The nominee should report to PPMI for participation in training course only **after confirmation of his/her nomination by PPMI. Hostel facility is also available at PPMI on payment but requires prior booking to avoid inconvenience. Request for booking may please be sent along with nominations.**

Yours sincerely,

(DR. SAJID ALI)
Programme Officer, PPMI

DISTRIBUTION:

i. Secretaries of Ministries/Divisions.
ii. Chief Secretaries of Provinces/AJK/G.B
iii. Additional Chief Secretaries of Provinces/AJK/GB.
iv. Heads of Public Sector/Autonomous/Semi-Autonomous Organizations & Universities.
v. Secretary, Planning and Development Department, Punjab, KP, Baluchistan, Sindh, GB & AJK

BRIEF COURSE CONTENTS

2ND QUARTER (OCTOBER - DECEMBER) 2026-27

Blue Economy in the Age of Artificial Intelligence (AI) Harnessing Data & Intelligence for Sustainable Growth

- Introduction to Blue Economy
- AI for Marine & Maritime Data
- Ocean Governance & Legal Frameworks
- Predictive Analytics for Coastal Economies
- AI in Port & Logistics Optimization
- Investment & Financing Mechanisms
- Digital Twins of Coastal/Marine Ecosystems
- Risks & Challenges and Predictive Analytics for Coastal Economies
- Blue Economy in Pakistan Context
- Policy & Institutional Strengthening
- Action Planning Workshop

Embedding AI in Project Appraisal & Risk Management

- Importance of Appraisal in Project Preparation Phase
- AI-Embedded Feasibility & Demand Forecasting
- AI-Embedded Scenario & Stress-Testing
- Project Appraisal/CBA
- Project Economic Analysis
- Project Financing and Financial Sustainability of Projects
- Project Unit Cost Analysis
- Foundations of Uncertainty & Risk
- Risk Assessment, Mitigation & Management Techniques
- Project Risk and Sensitivity Analysis using remote AI

Primavera - Project Management Software

- Introduction to Project Management & use of Software's i.e. Primavera
- Introduction to Primavera
- Working on Primavera
- Managing Resources using Primavera
- Project Costing using Primavera
- Project Tracking using Primavera

Budgeting and Financial Management in Public Sector

- Overview of Public Financial Management
- Diagnosing Strengths & weaknesses of PFM Systems
- Pros & Cons of PFM Reforms & Harmonizing/Aligning with Donors requirements
- Reforms Roadmap & Management of Reform Processes
- Preparation of Financial Statement & Interpretations
- Case Study of PIFRA
- Introduction to General Financial Rules (GFR)
- PFM Act, 2019

Emerging Trends in Project Management: The Inevitable Role of Artificial Intelligence (AI)

- Introduction to Modern Project Management
- Agile and Scrum: The Current Industry Standard
- Artificial Intelligence in Project Management
- AI-Powered Tools in Agile and Scrum
- Enhancing Decision-Making with Predictive Analytics
- Virtual Project Assistants and Chatbots
- Benefits of Integrating AI in Agile Project Management
- Challenges and Ethical Considerations
- Case Studies / Real-World Applications
- The Future Outlook of AI in Project Management

Development of Key Performance Indicators

- Identifying KPI's
- Challenges in Identifying KPIs
- Develop Strategic Themes and Results
- Generating Value with KPIs
- KPI Management
- Balanced Scorecard Techniques in dealing with KPIs

Climate Change & Sustainable Development

- Understanding Climate Change
- Global Sustainability Frameworks
- Holistic View of Climate and Sustainable Development
- Mainstreaming Climate Change into Development process in Pakistan
- Ecosystem Services and Climate Change
- Gender, Climate Change and Disaster
- Sustainable Development in a Changing Climate
- Climate Change Governance: Theory, Practice & Emerging Frontiers
- Pakistan's Climate Change, Concerns and Vulnerability

Manual For Development Projects

- Processes & Procedures to Improve Project Management
- PC-I to PC-V Proforma
- Planning Commission Feasibility Study Requirements
- Sectoral Classification of Development Expenditure
- NEC Meetings
- Guidelines/Procedures for Preparation & Approval of Development Projects
- Concept Clearance Proposals – Policy Guidelines
- Guidelines by Finance Division for Release of Development Funds to the PSDP-Funded Projects
- Guideiines for the Appointment of an Independent PD
- Guidelines of Project Management Issues by Project Wing Planning Commission
- Functions of Federal Level DDWP
- Procedure for Approval of Self-Financing Development Schemes of Autonomous Organizations
- Notice Regarding Financial Discipline in Execution of Projects/ Schemes
- Procedure for Fresh Approval of a Development Scheme in Case of More Than 15% Increase from Originally Approved Cost
- Instructions on Evaluation and Appraisal of Project

Complete Project Cycle Management

- Planning Machinery, Processes & Procedures in Pakistan
- Overview of Planning Commission's Documents (PC-I to PC-IV)
- Project Preparation & Design (PC-I & PC-II)
- Project Approval
- Project Execution/Implementation
- Project Monitoring & Control (PC-III A&B, Monitoring report, Project profile etc.)
- Project Closure (PC-IV)

Leadership in Public Sector

- Leadership Traits
- Types of Leaders
- Leadership Managerial Roles
- Leading People
- Essence of Leadership
- Styles of Leadership
- Effective Leadership in Public Sector